



STATE OF DELAWARE
DEPARTMENT OF TRANSPORTATION
PO BOX 778
DOVER, DELAWARE 19903

JACK MARKELL
GOVERNOR

JENNIFER COHAN
SECRETARY

VIA WEBSITE POSTING

(302) 760-2030
FAX (302) 739-2254

November 30, 2016

Contract No. T201607002
Design-Build Project for Statewide Pipe Replacements
Statewide

Ladies and Gentlemen:

Enclosed is Addendum No. 1 for the referenced contract consisting of the following:

1. The Bid Proposal Cover, revised, to be substituted for the same page in the Proposal.
2. The Pre-Bid Meeting Sign-In Attendance Sheet has been posted.
3. During the Pre-Proposal Meeting questions were asked, please see the below questions and answers.

Question: Who is responsible for preparing and submitting environmental documents.

Answer: Design-Build Team will be responsible for preparing the environmental documents, including permit applications, NEPA checklist, and any other documents outlined in the RFP. The documents will be submitted to DeIDOT for QA. Documents requiring outside approval, such as permit applications, will be submitted to the respective entity by the Design-Build Team. Submittals to and reviews by DeIDOT will be in accordance with the requirements outlined in the RFP.

Question: Clarify items for Form KP as outlined in Special Provision 108.

Answer: As part of Addendum 1, the language in SP 108 has been corrected to remove DDI language and clarify roles required for submission.

Question: When submitting questions must we use the CF Form.

Answer: Questions during the advertisement period should be submitted to the email address shown in the Proposal. The use of Form CF is not required.

Question: Clarify public involvement requirements.

Answer: The Public Involvement Performance Specifications have been modified. The Design-Build Team will work with the Department on materials to be distributed as part of the public outreach effort. The Department will be responsible for the mailings.

Question: Can you provide any additional materials, such as archive plans.

Answer: Information including available archive plans are posted as "Archive Plans".

Question: Can you provide list of approved right-of-way firms.

Answer: Department-approved full service right-of-way firms include Century Engineering, Johnson Mirmiran & Thompson, and Colan Associates. Since Century Engineering is ineligible to participate on a D-B Team, we will allow the D-B Team to submit other potential firms for approval prior to the proposal submittal due date. Additional information for pre-approval will follow.

Question: Is there a chance the contract would not be awarded if the bids come in significantly higher than the estimate.

Answer: As discussed at the pre-proposal meeting, all advertised contracts have some risk of not being awarded

4. One (1) page, Request for Proposals, Section 2.2 Request for Proposal Documents and Information, page 5, paragraph 2.2.1, revised, to be substituted for the same page in the proposal.
5. One (1) page, Request for Proposals, Appendix C, Proposal Forms, Form KP-Key Personnel, revised, to be substituted for the same form in the Proposal.
6. One (1) page, Request for Proposals, Part 2, Section 100, page 149, Design Reviews, revised, to be substituted for the same page in the Proposal.
7. One (1) page, Request for Proposals, Part 3, Design Requirements, paragraph 2.2.1 General Responsibilities, revised, to be substituted for the same page in the Proposal.
8. One (1) page, Request for Proposals, Part 3, Design Requirements, paragraph 3.0 Requirements, revised, to be substituted for the same page in the Proposal.
9. One (1) page, Request for Proposals, Part 4, Table of Contents, revised, to be substituted for the same page in the Proposal.
10. One (1) page, Request for Proposals, Part 4, Special Provision 252501-Anionic Polyacrylamide Block, has been added to this section.
11. One (1) page, Request for Proposals, Part 4, Special Provision 712531-Channel Bed Fill, has been added to this section.
12. One (1) page, Request for Proposals, Part 4, Special Provision 108C, Key Personnel Qualifications and Requirements, page 4, revised, to be substituted for the same page in the Proposal.
13. One (1) page, Request for Proposals, Part 4, Special Provision 401502-Asphalt Cement Cost Adjustment, revised, to be substituted for the same page in the Proposal.
14. Request for Proposal, Part 3, Appendix F, Utility Documents. Additional information has been added to the end of this Appendix. Appendix F, Utility Mark-ups have been posted.
15. Request for Proposal, Part 3, Appendix G, Right-of-Way Documents, have been added to the Proposal and posted.
16. Request for Proposal, Part 3, Appendix H, Environmental Documents, have been added to the Proposal and posted. Also, information regarding endangered species for the first 4 bridge locations, has been added to this Appendix.
17. The Pre-Proposal Meeting Transcript has been posted.

Please note the revisions listed above and submit your bid based upon this information.

Sincerely,

~signature on file~

Robert A. Kovacs

Competitively Bid Contracts Coordinator

STATE OF DELAWARE



DEPARTMENT OF TRANSPORTATION

DESIGN-BUILD PROJECT
for
STATEWIDE PIPE REPLACEMENTS

State Contract T201607002

Federal Aid Contract EBROS-2016(26)

REQUEST FOR QUALIFICATIONS PROPOSALS

- INSTRUCTIONS TO PROPOSERS -

Advertisement Date: October 31, 2016

**A MANDATORY PRE-PROPOSAL MEETING WILL BE HELD AT THE
DeIDOT ADMINISTRATION BUILDING, 800 BAY ROAD, DOVER, DELAWARE 19901 AT:
10:00 A.M. on NOVEMBER 15, 2016**

**Responses must be delivered to the Delaware Department of Transportation, Administration Building,
800 Bay Road, Dover, Delaware, 19901 Attention: Contract Administration, by dates shown in Section 1.5**

Pre-Proposal Meeting **Page 1**
Project No. T201607002
Design-Build Project for Statewide Pipe Replacements
November 15, 2016, 10:00 A.M.

Name	Company	Address	E-Mail Address	Phone #
MICHAEL ALESTRA	PENNONI		MALESTRA@PENNONI.COM	302-351-5247
Mike Davis	Diamond Materials	242 N. James St. Newport, DE 19804	mdavis@diamondmaterials.com	658 6574
BRAD HERB	JMT	121 CONTINENTAL DR STE 300 NEWARK, DE 19718	BHERB@JMT.COM	302-266-9600
GREG SAUTER	GTA	21133 Sterling Ave. Georgetown, DE 19947	gsauter@gtaeng.com	302-530-2761
CHRIS BAKER	George Lynch	150 Lafferty Lane Dover, DE 19901	cbaker@geelyn.com	736-3031
KULVEEN GULATI	WBCM	1407 N. 9th Ave King of Prussia, PA 19406	kgulati@wbcm.com	484-429-2197
Jason Vendetti	A.D. Marble	2200 Pennsylvania Blvd King of Prussia, PA	jvendetti@admarble.com	484-533-2050
GARY THURMAN	MA ENGINEERING	400 LASALLE RD TOWSON, MD 21286	GTHURMAN@MAECL.COM	877-623-2123
PHILIP HORSEY	PENNONI	121 CONTINENTAL DR NEWARK, DE	phorsey@pennoni.com	302-218-4876
JAKE YOHE	A-DEL	10 Adel Dr. Newark, DE 19702	JYOHE@A-DEL.COM	302-453-8286
ALEX MEITZLER	AMT	200 CONTINENTAL DR, ST. 211 NEWARK DE 19713	AMEITZLER@AMTENGINEERING.COM	302-737-1627
Peter Crony	Munford & Miller	1005 Industrial Drive Middletown, DE 19709	perony@mumfordandmiller.com	302-378-7736
Bob Perrone	Rinker Materials	800 INDUSTRIAL DRIVE MIDDLETOWN, DE 19709	Robert.perrone@rinker.com	302-378-8920
Ryan Becraft	T.V. Lin International	222 S. Dupont Hwy, Suite 108 Dover, DE 19901	Ryan.becraft@tylin.com	302-724-8001
Jason Costler	WRA	801 S. Carolina St Baltimore, MD	jcostler@wrallp.com	443-224-1559

Pre-Proposal Meeting		Page 2		
Project No. T201607002				
Design-Build Project for Statewide Pipe Replacements				
November 15, 2016, 10:00 A.M.				
Name	Company	Address	E-Mail Address	Phone #
Meghan Lester	Geo-Technology	18 Boulden Circle, Suite 36 New Castle DE 19720	mlester@gteng.com	302-326-2100
Joseph A Cochran	Joseph A Cochran + Son	1483 Red Lion Rd Bever DE 19701	Joe@CochranExcavating.com	302-652-6678
Natalie Barnhart	RK&K	110 S. Poplar St., Suite 102 Wilmington, DE 19809	nbarnhart@rkk.com	302-685-1226
Doug Robb	GPI	10971 Guilford Road Annapolis Junction, MD	drobbe@gpinet.com	502-595-8526
MATT TARR	GUARDIAN ENVIRONMENTAL	70 ACBE DR NEWARK, DE 19702	MTARR@GPIENV.COM	302-757-2883
Alex Schmitt	Century Env.	4134 N. Dupont Hwy Dover, DE 19901	ASchmitt@CenturyEnv.com	302-734-9189
Felicia Enuha	BRISTOL IND. CORP	1010 RIVER RD New Castle, DE 19720	Fenuha@Bristol-Ind.com	302-322-1100
Victoria Makaszecki	DBE-WBE-SBE EMISION CONSULTANTS	3 wheatsay BLD. MULLICA HILL, NS	victoriamakaszecki@emision.com	856-223-0800
Ryan Kimble	ZACK Excavating inc	2935 S. Dupont Blvd Smarna DE 19966	ryan.kimble@ZACKEXC.COM	302-223-6223
Juni Alam	GPI	200 Continental Dr Suite 401, Newark, DE	jalam@gpinet.com	302-203-6100
Ghad Groat	I PR Northeast	10555 TUCKER ST Beltsville MD	CGROAT@TEAMIPR.COM	301-276-1819
Carter Hyde	Cross Trans Group	44 Clarim Ct. Cockeysville MD	carter.hyde@crossing.com	410-262-9029
PAT KEARNEY	BAKER CORP	6408 ARUNDEL COURT BALTIMORE, MD 21226	PKEARNEY@BAKERCORP.COM	410-980-2783
MO Conteh	JJID	100 Julian Ln	mconteh@jjid.com	302-897-0537



The Design-Builder will be selected based on both pass/fail evaluation factors and technical evaluation of Technical Proposals and Price Proposals that result in the highest Total Score.

2.2 REQUEST FOR PROPOSAL DOCUMENTS AND INFORMATION

The RFP and other information may be obtained by Proposers from the person designated as the Department point of contact in [Section 2.2.1](#). The Department will provide electronic access to the RFP to each of the Proposers.

2.2.1 Delaware Department of Transportation Designated Point of Contact

The Department will only consider questions regarding the RFP, including requests for clarification and requests to correct errors, if submitted in writing. All such requests must be submitted via E-mail ~~in the format shown on Form CF (see ITP Appendix C) and E-mailed to:~~

DOT-ask@state.de.us.

Enter "CMP-DB" on the subject line and send no later than the date specified in [Section 1.5.1](#). Only written requests to the above addressee will be considered. No requests for additional information or clarification to any other Department office, consultant, or employee will be considered. All responses to inquiries are posted on-line at <http://www.bids.delaware.gov>.

In general, the Department will not consider any correspondence delivered in any other way except as specified above, except the Department may convene informational meetings with Proposers, as it deems necessary. (See [Section 4.1](#).)

Questions received by the date and time specified in [Section 1.5.1](#) will be considered by the Department. Proposers will be provided responses to select questions that will be available at the site where the RFP documents are located. The final Questions and Answers document will be posted no later than the date shown in [Section 1.5.1](#).

It is the responsibility of the Submitter to check the above Webpage often for Addendums, Questions and Answers, and other information concerning this solicitation.

All Questions and Answers posted by the Department on the Project's solicitation webpage are included by reference and become part of this RFP.

If you feel you are having trouble sending or receiving communications, or are a Proposer that does not have access to the internet, you may contact the Department's designated representative:

Jim Hoagland, Contract Services Administrator
jim.hoagland@state.de.us
302-760-2036

2.2.2 Rules of Contact

The following rules of contact shall apply during Contract procurement for the Project, commencing on the RFP advertisement date and concluding with execution of the Contract. Contact includes face-to-face, telephone, facsimile, Electronic-mail (E-mail), text message, or formal written communications.

FORM KP – Key Personnel

Name of Proposer:					
KEY PERSONNEL INFORMATION					
Position	Name	Years of Applicable Experience	Education/Registration	Parent Firm Name	Percent of Time Dedicated to Project
Design-Builder's Principal In Charge					
Design-Builder's Construction Project Manager					
Construction Superintendent					
Design Manager					
Bridge Highway Design Engineer					
H&H Engineer					
Environmental Compliance Manager					
Utility Manager					
Right-of-Way Manager					

Use additional sheets as needed.



DB 111-8 DESIGN REVIEWS

The Design-Builder shall submit to the Department for Consultation and Written Comment plans, reports, calculations and specifications, at the following stages of design development for all work elements:

- a) Preliminary Design
- b) Semi-Final Design
- c) Final Design
- d) Working Drawings
- e) Record Drawings

The Department may invite other Project Stakeholders to participate in Consultation and Written Comment. Stakeholders outside DelDOT are not able to be held to the design review timeframes listed within this RFP.

~~The Design-Builder shall stagger design review submittals such that the Department shall only undertake one design review at a time. Multiple sites will not be reviewed concurrently.~~

The Design-Builder shall address and/or resolve the Department's comments in consultation with the Department prior to the Design Review process being considered complete. Any Stakeholder comments will be forwarded to the Design-Builder by the Department and shall be addressed and/or resolved by the Design-Builder.

Except where otherwise noted in the Part 3, Design Requirements, only the Final Design and Record Drawings require Approval.

DB 111-8.1 Preliminary Design Review

Preliminary Design Review is held when Design Plans are at the 50% stage of completion. The Preliminary Design Review is intended to verify that the design concepts proposed by the Design-Builder meet Contract requirements. The Preliminary Design Review shall verify the following:

- A) The design concepts governing future design development are defined consistently with Contract requirements;
- B) The final Basic Project Configuration;
- C) The design concepts are substantiated and justified by adequate Site investigation and analysis, and are constructible;
- D) Existing Right-Of-Way, property information and proposed impacts;
- E) Town Agreements, Detour Agreements, and Tax Ditch Agreements;
- E) Utility impacts;
- F) Draft NEPA, permit and consultation documents;
- G) Railroad coordination (if necessary);
- H) The specific standards applicable to the proposed concepts are identified and appropriate;
- I) The design meets Project quality requirements and required design QC procedures have been followed.

See also [DB Section 111-12](#) regarding design deviations and exceptions.

DB 111-8.2 Semi-Final Design Review

Semi-Final Review is held when the Design Plans and Project Specifications are at the 90% stage of completion.

The Design-Builder and the Department shall use the Semi-Final Design Review(s) to verify that the concepts and parameters established and represented by Preliminary Design are being followed and that Statewide Pipe Replacements Design-Build Project RFP – Part 2

PUBLIC OUTREACH PERFORMANCE SPECIFICATION

1 INTRODUCTION

The Department will require assistance from the Design-Builder related to public outreach. This performance specification outlines the responsibilities of the Design-Builder with respect to public outreach, communication, and notification responsibilities and establishes communication protocols for the implementation.

2 REQUIREMENTS

The Department will develop and lead the effort for public outreach on this Project, which will be intended to keep the public and media informed of major activities, decisions, and Project changes through design and construction. Public Workshops will be held for each site through the use of “virtual workshops”, which are posted on the Department’s website.

2.1 DEPARTMENT RESPONSIBILITIES

The Department’s will have primary responsibility for the following public outreach activities:

- a) QA/QC of any approved Design-Builder communication efforts;
- b) Secure facilities for meetings;
- c) Review and distribute meeting minutes, when appropriate;
- d) Compile information provided by the Design-Builder for use in printed materials;
- e) Coordinate all printed materials including, but not limited to, newsletters, informational maps, press releases, public notices, advertising and correspondence;
- f) Review, approve, and distribute responses to inquiries and comments;
- g) Issue and advertise Public Meeting Notices;
- h) Provide official spokespersons for the Project; and
- i) Host and maintain the Project Website.

2.2 DESIGN-BUILDER RESPONSIBILITIES

2.2.1 General Responsibilities

The Design-Builder shall coordinate and cooperate with the Department on all public outreach-related activities including, but not limited to, attending meetings, providing responses, drawings, technical information, status updates, and responding to requests for information as request by the Department, elected officials, or the public.

The Design-Builder shall help to prepare all mailing lists and to develop all workshop notification materials. ~~The lists shall be submitted to Department for approval. The Department will supply necessary workshop notification materials. The Design-Builder shall mail all letters.~~

2.2.2 Virtual Workshop

A virtual workshop is required for each site. The virtual workshops will be hosted on the Department’s website. The Department will develop a home page for the overall project with separate pages posted for each site. The Department will be responsible for reviewing and approving materials, and for posting materials to the website. The Design-Builder shall prepare all necessary materials for the virtual workshops. Materials will generally include a plan sheet showing the proposed site improvements, a construction traffic control plan, an expected construction schedule and, as necessary, a rendering showing finished site conditions. The virtual workshop shall be posted after the site Right of Way Plans have been recommended for approval.

HYDROLOGY AND HYDRAULICS PERFORMANCE SPECIFICATION

1.0 INTRODUCTION

This Performance Specification specifies the minimum hydrology and hydraulic requirements to be considered and addressed by the Design-Builder during the design development of the project.

2.0 STANDARDS AND REFERENCES

The design and construction of the Project elements in this section shall be in accordance with this Performance Specification and the relevant requirements of the following standards, unless otherwise stipulated in this Performance Specification. Standards and references specifically cited in the body of the Performance Specification establish requirements that have precedence over all others. All Standards and Specifications utilized by the Design-Builder shall be the most recent version available at the time of advertisement of the RFP. Should the requirements in one standard conflict with those in another, the standard highest on the list shall govern.

2.1 STANDARDS

Specific codes and standards include, but are not limited to, the following listed in order of governing precedence.

2.1.1 Design

- a) Delaware Department of Transportation “Bridge Design Manual,” 2015;
- b) AASHTO LRFD Bridge Design Specifications, 7th Edition
- c) AASHTO Manual for Bridge Evaluation, 2nd Edition with interims through 2015.
- d) Delaware Department of Transportation Design Guidance Memorandums

2.1.2 Specifications

- a) Delaware Department of Transportation “Standard Specifications for Road and Bridge Construction” 2016
- b) Delaware Department of Transportation “Standard Construction Details” including revisions through the date of advertisement

2.1.3 References

- a) FHWA, 2006, HEC-14, “Hydraulic Design of Energy Dissipators for Culverts and Channels”, Third Edition, FHWA-NHI-06-086
- b) FHWA, 2012a, HDS-5, “Hydraulic Design of Highway Culverts”, Third Addition, FHWA-12-026 April
- c) USACE, 2001, “River Analysis System, HEC-RAS, User’s Manual”, Version 3.0, Hydrologic Engineering Center, Davis, CA.
- d) USACE, 2010, “HEC-RAS River Analysis System Hydraulic Reference Manual”
- e) USGS, 2006, “Magnitude and Frequency of Floods on Nontidal Streams in Delaware”, Scientific Investigations Report 2006-5146

3.0 REQUIREMENTS

The Design-Builder shall provide hydrologic ~~analysis~~ and hydraulic ~~design~~ analyses for each site in accordance with the design codes, standards and specifications listed in Section 2.1.

The Design-Builder shall prepare a Hydrologic and Hydraulic Report for each site.

The Design-Builder shall perform a hydrologic analysis at each site using the “Delaware Regression

PART 4 - SPECIAL PROVISIONS

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METHOD OF MEASUREMENT, BASIS OF PAYMENT, CONSTRUCTION ITEM NUMBERS

SECTION 108C – KEY PERSONNEL QUALIFICATIONS AND REQUIREMENTS

202560 – CONTAMINATED MATERIAL

252501 – ANIONIC POLYACRYLAMIDE BLOCK

401502 – LIQUID ASPHALT COST ADJUSTMENT

401752 – SAFETY EDGE

401699 – QUALITY CONTROL/QUALITY ASSURANCE OF HOT-MIX ASPHALT

612553 – SPRAYED APPLIED CEMENTITIOUS MORTAR FOR PIPE, GREATER THAN 48”

712531 – CHANNEL BED FILL

252501 - ANIONIC POLYACRYLAMIDE BLOCK

Description:

This work consists of water and soil sampling, procuring and placing an anionic polyacrylamide (PAM) block in the inlet box as shown on the construction details.

Materials:

The PAM block shall consist of an anionic polyacrylamide co-polymer gel block with an attached cord. The PAM block shall meet ANSI/NSF Standard 60 Drinking water treatment chemical standard, shall have passed EPA/600/R-98/182 168-hr. Chronic Toxicity Test (Pimephales promelas) and EPA/600/4-90/027F 48-hr. Acute Static Toxicity Test (Daphnia Magna). PAM block shall have a maximum of 40% moisture content, pH of 6 to 8 in 0.5% solution, and shelf life of four to twelve months. Cationic or other insufficiently documented forms of polyacrylamide shall not be permitted for use.

The PAM blocks shall be provided with an installed anchor chord for placement and stabilization of the blocks. The PAM blocks shall have general dimensions of 12-inches by 8 inches by 2.5 inches.

Installation Method:

Prior to ordering of the polyacrylamide blocks, the Contractor shall prepare and submit water quality and soil samples to the polymer vendor for testing. The water and soil samples shall be collected in a manner and at locations specified by the engineer. Four (4) to six (6) water and soil samples are anticipated to be collected. The samples shall be submitted to the vendor for soil analysis to determine the appropriate polyacrylamide formulation for use at this facility. The results of the vendor testing and the vendor recommendation shall be submitted to the Engineer and DeIDOT for review and approval prior to purchase of the PAM blocks.

The PAM block shall be tied to the inlet grate allowing sufficient length of cord for the block to sit at the center of the inlet bottom without blocking the 6" drainage pipe when there is flow. The cord shall be tied multiple times and the tied loops shall be reinforced with plastic ties. Contractor shall provide site testing results to assure proper performance of PAM block. PAM block shall be replaced when the gel block material has been expended to the degree at which it can no longer function adequately.

Safety and Handling:

The Contractor shall be fully responsible for proper use and safe handling of the polyacrylamide blocks and for development and enforcement of a safety plan for handling of the materials. The Engineer and the Department of Transportation shall not be responsible for any safety issues arising from the Contractors misuse or improper handling of the polyacrylamide material.

Measurement and Payment:

The PAM block shall be measured and paid for at the contract unit price per each. Price and payment will constitute full compensation for all labor and incidentals necessary to complete the work.

712531 - CHANNEL BED FILL

Description:

Furnish and place Channel Bed Fill to the limits specified in the construction plan set.

Materials:

Provide aggregate material meeting the following requirements:

Provide natural, rounded, unwashed and uncrushed aggregate material meeting the gradation of Table 1 when tested in accordance with AASHTO T-11 and T-27.

- a. Aggregate material meeting this requirement may be located within the excavation area of the project. The Contractor may salvage this material at his/her discretion by separating and stockpiling the material meeting the requirements of Table 1 and Notes 1&2.
- b. Angular quarried aggregate is unacceptable.
- c. The cost of salvaging and stockpiling existing material and removing excess stockpiled material is incidental to 712531 - Channel Bed Fill.

Table 1

<u>Percent Passing</u>	<u>Light</u> ³	<u>Medium</u> ⁴	<u>Heavy</u>
<u>5-inch</u>	<u>100</u>	<u>90-100</u> ¹	<u>Gradation to be noted on Plan sheets</u>
<u>1-inch</u>	<u>70-100</u> ¹	<u>0-20</u> ²	
<u>3/4-inch</u>	<u>30-95</u>		
<u>3/8-inch</u>	<u>0-10</u> ²		

Notes:

¹ Salvaged materials may contain material exceeding this size and be acceptable.

² Salvaged materials may contain up to 20% passing the 3/8-inch sieve but not to exceed 10% passing the #200 sieve when tested in accordance with T-11.

³ Unless noted otherwise on plan sheets, Light gradation shall be used in locations in Sussex County

⁴ Unless noted otherwise on plan sheets, Medium gradation shall be used in locations in Kent and New Castle Counties.

Method of Measurement:

Quantity of Channel Bed Fill will be measured by cubic yards of material acceptably placed.

Basis of Payment:

The quantity of Channel Bed Fill will be paid for at the Contract unit price per cubic yard. Price and Payment will constitute full compensation for all labor, equipment, and other incidentals required to salvage, stockpile, maintain, furnish, haul, place, and remove and dispose of all material necessary to complete the work.

Excavation of existing streambed material will be paid under its respective item.

SPECIAL PROVISION 108C KEY PERSONNEL QUALIFICATIONS AND REQUIREMENTS

In the qualifications specified below, the word “shall” indicates a required minimum qualification. The word “should” indicates the Delaware Department of Transportation’s preferred qualifications, but such qualification is not a mandatory requirement.

Principal-in-Charge

The Principal-in-Charge shall have a minimum of 20 years of experience in transportation construction projects that included work on projects with similar scope, nature, and complexity as this Project. The Principal-in-Charge shall have served in a similar role on a minimum of one prior project of similar scope, nature, and complexity as this Project.

Construction Project Manager

The Construction Project Manager shall have a minimum of 15 years of experience in management of transportation construction projects that included work of a similar scope, nature, and complexity as this Project. The Design-Build Construction Project Manager shall have served in a similar role on a minimum of one prior project of similar scope, nature and complexity as this Project. The Design-Builder's Construction Project Manager shall be the Design-Builder’s representative and single point of contact for all project management and administrative activities during execution of the Work.

Construction Superintendent

The Construction Superintendent shall have a minimum of 10 years of experience in overseeing construction of transportation construction projects that included work of a similar scope, nature, and complexity as this Project. The Design-Build Construction Superintendent shall have served in a similar role on a minimum of one prior project of similar scope, nature and complexity as this Project. The Design-Builder's Construction Superintendent shall be assigned and available on the project site while construction work is being performed and be the Design- Builder’s representative and single point of contact in the field during execution of the Work.

Design Manager

The Design Manager shall be a registered ~~p~~Professional ~~Project Manager~~ Engineer in the State of Delaware and shall have a minimum of 15 years of experience in transportation design, including coordination of all required Project ~~Managing~~ Management disciplines. The Design Manager shall have served in a similar role on a project of similar scope, nature, and complexity as this Project. ~~Diverging Diamond experience is desirable but not required.~~

~~Roadway Project Manager~~ Highway Design Engineer

The ~~Roadway Project Manager~~ Highway Design Engineer shall be a registered ~~p~~Professional Engineer ~~Project Manager~~ in the State of Delaware and shall have a minimum of ~~5~~ 10 years of experience on roadway design or bridge design on projects of similar scope, nature, and complexity as this Project. ~~Diverging Diamond experience is desirable but not required.~~

Hydrology and Hydraulics (H&H) Engineer

The H&H Engineer shall be a registered Professional Engineer in the State of Delaware and shall have a minimum of 10 years of experience performing highway and culvert hydraulics on similar projects.

~~Environmental and Permits~~ Compliance Manager

The ~~Environmental and Permits~~ Compliance Manager shall have a minimum of 10 years of experience managing environmental planning, design, permitting and compliance including NEPA, stormwater, drainage, erosion and sediment control on projects of similar scope, nature, and complexity as this Project.

Utility Manager

The Utility Manager shall have a minimum of 10 years of experience managing utility coordination, design and construction on projects of similar scope, nature, and complexity as this Project.

401502 - ASPHALT CEMENT COST ADJUSTMENT

For Sections 304, 401, 402, 403, 404, and 405, payments to the Design-Builder shall be adjusted to reflect increases or decreases in the Delaware Posted Asphalt Cement Price when compared to the Project Asphalt Cement Base Price, as defined in these Special Provisions.

The Delaware Posted Asphalt Cement Price will be issued monthly by the Department and will be the industry posted price for Asphalt Cement, F.O.B. Philadelphia, Pennsylvania. The link for the posting is http://www.deldot.gov/information/business/bids/asphalt_cement_english.shtml.

The Project Asphalt Cement Base Price will be the Delaware Posted Asphalt Cement Price in effect on the date of advertisement.

All deviations of the Delaware Posted Asphalt Cement Price from the Project Asphalt Cement Base Price are eligible for cost adjustment. No minimum increases or decreases or corresponding percentages are required to qualify for cost adjustment.

Actual quantity of asphalt cement qualifying for any Asphalt Cement Cost Adjustment will be computed using the weight of eligible asphalt that is shown on the QA/QC pay sheets as a percentage for the delivered material.

If the mix was not inspected and no QA/QC pay sheet was generated, then the asphalt percentage will be obtained from the job mix formula for that mix ID.

The asphalt percentage eligible for cost adjustment shall only be the virgin asphalt cement added to the mix.

There shall be no separate payment per ton cost of asphalt cement. That cost shall be included in the Lump Sum Contract Price, ~~and Unit Prices listed on Form SOV for those items that contain asphalt cement (mentioned above).~~

The Asphalt cement cost adjustment will be calculated on grade PG 64-22 asphalt regardless of the actual grade of asphalt used. The Project Asphalt Cement Base Price per ton for the project will be the Delaware Posted Asphalt Cement Price in effect on the date of project advertisement.

If the Design-Builder exceeds the authorized allotted completion time, the price of asphalt cement on the last authorized allotted work day, shall be the prices used for cost adjustment during the time liquidated damages are assessed. However, if the industry posted price for asphalt cement goes down, the asphalt-cement cost shall be adjusted downward accordingly.

NOTE:

Application of Asphalt Cement Cost Adjustment requirements as indicated above shall apply only to those contracts involving items related to bituminous base and pavements, and with bitumen, having a total of 1,000 tons or more of hot-mix bid quantity in case of Sections 401, 402 and 403; and 15,000 gallons or more in case of Sections 304, 404 and 405.

5/05/15

In The Matter Of:
Department of Transportation
In re: State Contract T201607002

Pre-proposal Meeting
November 15, 2016

Wilcox & Fetzer, Ltd.
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STATE OF DELAWARE
DEPARTMENT OF TRANSPORTATION

IN RE: DESIGN-BUILD PROJECT :
FOR STATEWIDE PIPE :
REPLACEMENTS - STATE CONTRACT:
T201607002 :

Pre-proposal meeting taken
pursuant to notice at the Delaware Department
of Transportation, 800 Bay Road, Dover,
Delaware, beginning at 10:00 a.m., on Tuesday,
November 15, 2016, before Gloria M. D'Amore,
Registered Professional Reporter and Notary
Public.

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APPEARANCES :

On behalf of the State of Delaware
Department of Transportation:
ROBERT A. KOVACS
JASON HASTINGS
MICHAEL A. ANGELO, P.E.
ANNA SMITH

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1 MR. KOVACS: Good morning,
2 everybody. My name is Bob Kovacs. I'm a
3 Contracts Coordinator here with DelDOT.

4 This is a mandatory Pre-proposal
5 Meeting. It is for our Design-Build Project
6 for Statewide Pipe Replacements. Again, this
7 is a mandatory meeting. So, please, everybody
8 that is in this room, aside from DelDOT folks,
9 please sign in the sign-in sheet, wherever
10 it's at.

11 I would just ask that you print
12 as neat as you can just in case we need to
13 contact you and also so we can get a clear
14 recording.

15 If anybody has any questions
16 after the meeting, we ask that you send them
17 to our dot-ask E-mail address. If you don't
18 have that, it's up here. You can grab that on
19 your way out.

20 Before I turn it over to the
21 Project Manager, I just want to mention a few
22 things regarding this project.

23 It is, more or less, a reminder.
24 Just to make sure that you fill out our



1 certification page and our bid bond page
2 completely and accurately, the certification
3 page requires it to be notarized. And
4 actually, any forms that you need to fill out,
5 just make sure you fill them out completely.
6 We still have instances where people are
7 turning in forms that are not completed. So,
8 I just wanted to reiterate that.

9 With that being said, I would
10 like to turn it over to our Project Manager,
11 Mr. Jason Hastings.

12 MR. HASTINGS: Good morning. My
13 name is Jason Hastings. I'm the State Bridge
14 Design Engineer.

15 This project is coming through
16 my section, the Bridge Design section.

17 Mike Angelo, who is with
18 McCormick Taylor, is actually going to be the
19 day-to-day Project Manager for the project.
20 He has helped us put the RFP together, and
21 he'll help us and support us through the
22 extent of the project.

23 A little bit of background on
24 the project. Why did we choose to put



1 together a package of 31 locations replacing
2 corrugated metal pipes?

3 Back in the late 1970's, early
4 1980's DelDOT went through and replaced a lot
5 of old timber bridges with corrugated metal
6 pipes to the tune of several hundred. And, of
7 course, they were all done at the same time.
8 And now 25, 30, 35 years later, they are all
9 coming to the end of their service life at the
10 same time.

11 When they did that, they
12 actually took them out of our bridge
13 inventory. So, in DelDOT, we consider
14 anything greater than a 20-square foot opening
15 to be a bridge. So, it gets treated with the
16 same standards as a normal highway bridge
17 following the National Bridge Inventory or
18 Inspection Standards. So, it gets inspected
19 every two years.

20 So, when they pulled them out of
21 the inventory, they were no longer being
22 inspected. No one was keeping an eye on them.
23 And in the early 2000's, we started to see a
24 lot of sinkholes or failures. And we found



1 that we actually had way more corrugated pipe
2 culverts in our inventory than we anticipated.

3 So, at that time, we started
4 kind of an ambush on replacing as many of
5 these metal pipes as we could.

6 We've done a pretty good job
7 since the early 2000's. We've gotten through
8 over a couple hundred of them. We still have
9 about 200 left in our inventory.

10 And so, we're looking at this
11 project as an opportunity to team up with the
12 design-build team, contractor consultant team,
13 to kind of do additional work above and beyond
14 what our resources are capable of doing
15 in-house through traditional methods.

16 As you see with the RFP, there
17 is a lot of responsibility being put on the
18 design-build team that normally would be done
19 by DelDOT or its consultant during the design
20 phase. We see that as an opportunity to kind
21 of condense, streamline the process, condense
22 the time frames, and get a lot of these pipes
23 out of our inventory.

24 We recently had a closure on SR



1 14 west of Harrington. It was a metal pipe.
2 It failed. It was in our program. We didn't
3 get to it fast enough. So, we're trying to
4 get ahead of these.

5 So, what we did in putting this
6 contract together was, we actually didn't pick
7 structurally deficient pipes. We picked ones
8 that are in fair condition, the ones that are
9 kind of the next bubble that would make it
10 into our program.

11 And as part of that, we
12 recognize that it's not a -- we're not looking
13 at a rush project. We're giving the team four
14 years to complete these 31 locations, like I
15 said, to supplement our resources.

16 So, we see this as a way to --
17 you know -- we'll maintain our normal projects
18 internally. We're replacing 25 or 30 of these
19 through a combination of contract projects, as
20 well as maintenance forces. That's 25 or 30
21 per year. And then we see this as an
22 opportunity to then increase that number over
23 the next four years.

24 So, from our standpoint, we're



1 excited about the opportunity of really
2 increasing or improving our bridge
3 infrastructure.

4 As I mentioned, we have over 200
5 that are still -- 200 CMPs in our inventory.
6 So, that makes up about 15 percent of our
7 bridge inventory, but it's over two-thirds of
8 our structurally deficient bridges. So, you
9 can kind of see there's a skew toward these
10 metal pipes.

11 So, in putting this contract
12 together, like I said, we're looking at fair
13 -- bridges in fair condition.

14 We also looked at other metal
15 pipes in the area that were built in similar
16 time. Maybe they were in better condition.
17 But even through economics of proximity, you
18 know, we think we can get a better price if
19 you're already working in an area and you go
20 and replace the next one upstream or
21 downstream or an adjacent roadway. We can see
22 some economic benefit there as well.

23 We've picked locations that --
24 so, our metal pipes have a wide range of



1 sizes, anywhere five-foot diameter or multiple
2 four-foot diameter pipes all the way up to
3 steel pipe arches that are 20 feet spans.

4 So, we kept this project simple
5 to locations that we think could be easily
6 replaced with other pipes. We're not looking
7 at the big ones, the 20-foot spans that you're
8 going to be putting a bridge or make a big
9 frame or even a big box on. We're thinking
10 pipes with pipes is kind of the idea that we
11 had when we identified the locations.

12 We cut out locations that had
13 specific issues, such as pipes on Route 1. We
14 want to keep these relatively simple. So, a
15 lot of them are rural back roads or have very
16 minimal environment or utility or right-of-way
17 impacts. Trying to keep it to something that
18 could be packaged pretty easily.

19 So, with that, we got it down to
20 about 36 locations, and then we went out and
21 did a site visit to each one of the locations
22 with all of our support sections, and we
23 paired it down by another five, to 31, which
24 is currently included in the package.



1 A couple of items of note,
2 though. We did include, and you'll see that
3 in Section 1 of the Instruction to Proposer,
4 as well as Section 3 of Scope Part 1.

5 We did include a language in
6 there where we can add and delete locations.
7 It's certainly not DelDOT's desire to delete
8 any locations. But what we fear is, we may
9 run into something where there are issues that
10 just were not anticipated when we put the RFP
11 together or when you put your bid together.
12 So, in fairness, we want to have the ability
13 to remove those locations.

14 Throughout the next four years,
15 if we find similar locations in nearby areas,
16 we would consider them working with the
17 successful design-build team to add those
18 locations through the negotiation process.
19 So, we wanted to keep that option in there for
20 flexibility in the contract.

21 Let's see. We have two firms
22 that are ineligible to participate in
23 submitting a bid.

24 One is, obviously, McCormick



1 Taylor, who helped us put the RFP together.

2 The other is Century
3 Engineering, who is serving as our CCR and
4 stormwater inspection and review consultant
5 and construction QA review as well.

6 There's a proposed procurement
7 schedule in Section 1.5 of the Instruction to
8 Proposers, the ITP.

9 Note that we have included
10 optional one-on-one meetings with the
11 design-build teams during the week of
12 December 12th through 16th.

13 So, if you're interested in
14 meeting one on one just to get clarification
15 on any specific ideas that you have for
16 preparing your bid, please schedule a time, I
17 guess, through the dot-ask E-mail.

18 Is that how we'll do it?

19 MR. KOVACS: Sure.

20 MR. HASTINGS: Through the
21 dot-ask E-mail, and we'll set up a time so you
22 can meet with Mike and I and we'll cover
23 whatever clarifications you need for your bid.

24 Let's see. I wrote down several



1 items I wanted to highlight in the RFP.
2 Obviously, you're not going to read, or you're
3 not going to sit down today and read, what,
4 1,300 or 1,400 pages. I recognize that. But
5 there's a lot of really good information,
6 obviously, a lot of important information in
7 there I wanted to highlight. So, I'll bring
8 that to you now.

9 Schedule information. So, part
10 of the proposal includes your design and
11 construction schedule. And that's shown in
12 ITP Appendix D in the example score sheets, as
13 well as ITP Appendix A, Section A 4.2.3.

14 Specifically, we are requiring a
15 detailed schedule for the first four
16 locations. We identify four locations that
17 are most critical. So, these actually, as we
18 were putting the RFP together, these locations
19 dropped to become structurally deficient. So,
20 we want those to be the top priority as you're
21 developing the project.

22 Their locations are noted. I'll
23 give them to you. 2-066A, 3-132, 3-576 and
24 3-681.



1 And so, those will need detailed
2 schedules. We want to see a detailed schedule
3 included with your proposal.

4 And then for the remainder, just
5 milestones. We want to kind of see what your
6 thought process is in putting together your
7 design and construction schedule throughout
8 the four-year process. How you're
9 prioritizing? How you're addressing
10 locations? Is there going to be overlap, that
11 sort of thing to really see how you're
12 thinking that project through?

13 We also have a note that we
14 might reprioritize throughout the design
15 project, or throughout the project if a bridge
16 inspection notes that another location becomes
17 structurally deficient. So, we want to make
18 you aware as we go through the project, there
19 may be times where through a bridge
20 inspection, you might have to kind of readjust
21 your priority as we go through.

22 There is a section on payment,
23 which is in Part 2, Section 109-2. It kind of
24 outlines how the payment schedule would be



1 made throughout the project.

2 We are submitting a cost for
3 design for each location, as well as cost for
4 construction for each location. And then
5 you'll invoice certain amounts for each
6 milestone.

7 So, for example, when you submit
8 preliminary plans for a location, you can bill
9 up to 50 percent of your design cost for that
10 location. So, it's broken down in that
11 section for you.

12 Obviously, the next most
13 important thing besides money is time. So, we
14 have the design reviews spelled out in Part 2
15 Section 111-4.

16 We've called for a 17 working
17 day turnaround for comments from DelDOT. Now,
18 we've included the first two days in that
19 17 days as a review by Mike and I just to
20 ensure that we have a complete submission.
21 But if we don't have the complete submission,
22 the 17 days doesn't start until we get a
23 complete submission.

24 We also noted that we're



1 allowing for two submittals to be in DelDOT's
2 shop at a time. So, you can have one
3 preliminary and one semi-final submission at a
4 time. If you go above that, we're going to
5 add five days for each submittal that's above
6 that limit.

7 So, for example, if you have two
8 prelim and two semi-final plans all in DelDOT,
9 then all four of those will have 27 working
10 days instead of 17. So, it's just so that you
11 don't come in day one and give us 31
12 preliminary plans and think we're going to get
13 them back to you in 17 days. Kind of why we
14 gave you four years. We don't expect 31
15 locations done in six months. We have plenty
16 of time to get these done.

17 Back in the Performance Specs,
18 under the Bridge Requirements, that's in Part
19 3, Appendix A, we are requiring the use of
20 re-enforce concreted pipe. If you go into our
21 bridge design manual, it shows we do not allow
22 corrugated metal pipe for obvious reasons. I
23 don't think I have to explain that one.

24 So, we're requiring the use of



1 reenforced concrete pipe. We will, in some
2 situations, consider the use of ACPE or SRPE,
3 steel re-enforced polyethylene pipe, if the
4 design-build team can justify why you cannot
5 use RCP.

6 There has been one or two
7 incidences where we've allowed the use of
8 ACPE, or SRPE, instead of RCPE just simply
9 because of some other constraints that weren't
10 consistent with most of our locations.

11 We have also included three
12 locations where we are allowing rehab to be
13 considered. Specifically, bridges 1-183,
14 1-615 and 1-616. Those three locations have
15 other constraints. Specifically, they have a
16 sewer line running over top of the pipes for
17 high traffic volumes. So, we have included
18 the special provision for the centrifugally
19 cast concrete liner, if the design-build team
20 chooses to go in that direction.

21 Obviously, we've left it
22 flexible. It's not a requirement. We'll talk
23 a little bit more about utilities in a second.
24 Other constraints may direct you toward one



1 solution over another.

2 Also, in the Performance Specs
3 under Traffic Requirements, we've outlined
4 what MOT is required. Specifically, there are
5 time restrictions in the table in Section 3.5,
6 as well as note that there are two locations
7 1-615, 1-616 that require a TMPB.

8 A TMPB requires a -- it's more
9 than just a traffic control plan. It requires
10 a write-up and analysis of what potential
11 impacts to traffic there are, what delays
12 there are, what mitigation efforts are
13 required. And so, obviously, that would come
14 into play in figuring out what is the best
15 solution for that location.

16 Also note in Appendix B, we
17 require pedestrian detour only at one location
18 which is 2-66 A. Pedestrian detour is
19 required wherever there's an existing
20 pedestrian facility. And for the most part,
21 we picked locations that did not have
22 pedestrian facilities. We have one. So, that
23 would have to be included in your MOT plan.

24 For HAZMAT considerations, we



1 included special provision 202560 for
2 contaminated material. So, like I mentioned
3 in the beginning, we replaced a lot of old
4 timber bridges with these metal pipes.

5 And so, what we found in,
6 probably, about 20 to 30 percent of the
7 locations where we've replaced metal pipes is
8 that there may be an old timber abutment that
9 is buried. Now, the timber has creosote.

10 So, typically, what we've done,
11 the plan is very simple. The contractor
12 removes it, stockpiles it on a couple of
13 pieces of plastic, covers it up and then our
14 consultant DelDOT's HAZMAT consultant comes
15 and removes it and disposes of it. That is
16 all outlined in the special provision.

17 So, the contaminated material
18 testing and disposal is going to be on DelDOT.
19 It is not going to be a requirement of the
20 design-built team. But you should anticipate
21 that there may be locations where you have to
22 set up a little stockpile area for any pieces
23 of timber abutment that comes out so that our
24 guys can get it.



1 Any other HAZMAT issues that are
2 identified during design, a similar plan would
3 be developed, specifically for that site. We
4 don't anticipate there being anything
5 significant. Like I said, we scoped all 31
6 locations. We feel pretty comfortable with
7 what we included in the package.

8 One of the biggest constraints
9 on our projects is always utilities. So,
10 we've outlined what the responsibilities of
11 the design-build team, as well as DelDOT are
12 in the Performance Specs, as well as Appendix
13 F, which includes a lot of documentation
14 required as part of the process.

15 So, in the Appendix F, we have
16 several documents that include the spreadsheet
17 identifying utilities that are present at each
18 location.

19 I mentioned the sewer line at
20 three locations that we identified before.
21 But then, we have a spreadsheet showing which
22 utilities are specifically at least located
23 within each location.

24 We have other forms and



1 checklists that are required for the design
2 process. We have utility mark-ups that are
3 available for some of the locations. And we
4 got to figure out -- Mike and I were talking
5 before -- we have to make sure we have them
6 for all of them.

7 We know that we have -- when we
8 scoped the locations -- we identified all of
9 the visible evidence of utilities. We
10 included that in our scoping sheets. But we
11 also got some mark-up from utility companies
12 already. We can provide that information as
13 well.

14 We are requiring the use of a
15 utility conflict matrix for each location.
16 It's a pretty simple form to be filled out.
17 It is a good communication tool back and forth
18 with the utility companies. It is something
19 that we are beginning to use on most of our
20 projects internally. So, we have included
21 that in the appendix.

22 And in Sections 3.1 and 3.2 of
23 the performance spec, it outlines DelDOT's
24 responsibility and the design-build team's



1 responsibility for coordination.

2 And then in Section 3.4 it talks
3 about payment. Specifically, I want to
4 highlight that the design-build team is
5 responsible for incorporated work.

6 So, for example, the municipal
7 sewer line, New Castle County sewer line,
8 that's at those three locations that I
9 mentioned before, should relocation be
10 required, that would need to be included in
11 the design build price because that is
12 reimbursable work that would be done under
13 contract.

14 And it actually goes into a
15 little more detail in that section. So, I
16 wanted to highlight that section for you.

17 And Eric, did I miss anything?
18 Anything big you wanted to highlight?

19 MR. CEMO: No. Eric Cemo.
20 Utility engineer.

21 So, in general, the gist is, the
22 majority of the responsibility is to make that
23 coordination effort and to figure out what's
24 going on with the utility companies that's



1 going to be able to design build team issues.

2 DelDOT is just there to help
3 facilitate should there be a lack of
4 cooperation.

5 And then from an agreement
6 standpoint, the Department is responsible for
7 putting agreements together and putting them
8 in place.

9 Like Jason said, those sections
10 in the documentation outlines very specific
11 information. This is not information that we
12 used on past projects. So, pay close
13 attention to it because it is very detailed.

14 MR. HASTINGS: Thanks.

15 Regarding right-of-way, there's
16 a right-of-way performance spec section in
17 Part 3, Appendix A, as well as documentation
18 in Appendix G.

19 Just note that currently on the
20 website, the documents for Appendix G are not
21 included. We'll have to include those as part
22 of an addendum.

23 So, we're putting the
24 acquisition process on the design-build team,



1 which, like some of the utility information,
2 is also a little bit new.

3 We are requiring that the
4 design-build team use one of the DelDOT
5 approved consultants. So, we will get that
6 list.

7 Bob, I think you have that list?

8 MR. CUNNINGHAM: Yes.

9 MR. HASTINGS: We have that
10 list. We have to get that part as of the RFP.

11 That is a little bit different
12 than what we typically have done in
13 design-build projects in the past.

14 Now, the specs outline kind of
15 what the responsibilities are and where it
16 crosses over into what DelDOT has to take
17 over.

18 Obviously, we can't turn over
19 condemnation and appraisal reviews and certain
20 things to the design-build team. But we're
21 going to expect that the design-build team
22 does prepare all of the documentation. There
23 is going to be an approval process as part of
24 that going through Bob's shop to make sure



1 that the documentation is in line with what we
2 require.

3 But that is all outlined in the
4 Performance Specs. It is actually a pretty
5 detailed spec. I know Bob and I went back and
6 forth on it. I think Mike probably had more
7 conversations about it than I.

8 Just one note. It is not
9 spelled out anywhere in there. But early
10 outreach to property owners is key. We found
11 that if we just start talking with them early,
12 they are much more friendly than when you show
13 up at their door with an offer to take their
14 property. Just a little PR.

15 Design build is responsible for,
16 like I said, appraisals, title searches. The
17 appraisal waivers have to get reviewed and
18 approved by Bob's shop.

19 And then, we carry out, or
20 DelDOT will carry out the settlement, the
21 condemnation and make the payments. The
22 actual cost of right-of-way acquisition is on
23 DelDOT. It is not going to be part of your
24 proposal.



1 Obviously, the incentive for you
2 guys is to keep a minimum footprint to make
3 the right-of-way process go smoother.

4 Environmental. Obviously,
5 environmental is always a big concern. So,
6 we've laid it out pretty detailed as well.
7 Also in Part 3, Appendix A, the Performance
8 Specs, as well as Appendix H for
9 documentation.

10 Just like with the right-of-way
11 documents, they did not get included with an
12 appendix, so we will submit those as part of
13 appendix or an addendum.

14 So, we had a general categorical
15 exclusion. We need the document done for the
16 project in order to advertise. And we made
17 certain assumptions in the CAT EX. So, we're
18 requiring a checklist be done for each
19 location. If it doesn't meet the certain
20 requirements that are outlined in there, then,
21 there may be a modification to the CAT EX that
22 has to be done as part of the process.

23 We have included, or we will
24 include a lot of the documentation that would



1 be required. For example, permit
2 applications. Example, RTE letters, which is
3 rare, threatening endangered species letter.
4 Several other items that needed to be done as
5 part of the environmental process.

6 But like I said in the
7 beginning, we selected locations that we think
8 are going to be minimal. And so you will see
9 as part of the CAT EX and what the
10 requirements are, most of the locations should
11 be fairly streamlined in terms of
12 environmental coordination.

13 Let's see. The documentation is
14 going to be prepared by the design-build team.

15 But, I think, Anna, correct me
16 if I'm wrong, the permits will actually have
17 to be submitted from DelDOT to the permit
18 applications, or did we include that on the
19 design-build team?

20 MS. SMITH: I'll have to
21 clarify. I think we said that the design
22 build team would prepare, and we would review,
23 and then they could send it in. But oversight
24 is by us.



1 MS. HASTINGS: We will confirm
2 that. But at the very least, the permit
3 applications, documentation would have to go
4 through our environmental section and whether
5 they submit it or you guys submit it, we will
6 clarify that.

7 We also included our scoping
8 notes, or will include our scoping notes in
9 that appendix for environmental highlights,
10 any kind of issue, potential issues at any of
11 the locations, any of the 31 locations. That
12 will need to be coordinated throughout the
13 design process.

14 One thing of note. In the
15 survey section, we require the top of the
16 existing corrugated metal pipes to be
17 surveyed, so we get survey elevations there.
18 And that is for a process we call stream
19 stats, which is done by our environmental
20 section.

21 And so what they do, we have a
22 couple of folks, Ken Dunn, Kristy Bonnewell,
23 who go out and do cross sections of the stream
24 for low flow conditions.



1 So, normally you're doing design
2 for hydraulics and storm events. But we also
3 have certain unwritten and written agreements
4 with our environmental friends to put the
5 stream back in a friendly manner.

6 And so, part of that comes from
7 what they prepare through this process called
8 StreamStats. In order to get the information
9 for StreamStats, which tells kind of the
10 stream elevations, what elevation we need to
11 -- sometimes we reset one -- or we recess one
12 pipe versus the adjacent pipes in order to
13 allow a low flow channel for fish passage.
14 And also, in kind of integrating the stream,
15 what kind of streambed materials goes back.

16 So, they need the elevation of
17 the top of the pipe when a survey is being
18 done. That is included in the survey section
19 of the Performance Specs. And then the
20 StreamStats process, once you get that
21 elevation to our environmental study section,
22 they can give all of the StreamStats
23 information.

24 It's not a significant concern



1 in terms of footprint or material type or
2 changing excavation and quantities, that sort
3 of thing, it is just more very fine details of
4 the channel at the end.

5 Most of them are pretty similar.
6 Most of them are pretty standard. We have
7 highlighted a couple in the scoping notes that
8 need extra attention paid to them. You will
9 see that when the addendum comes out.

10 But for the most part of the 31
11 locations, they all should be relatively
12 cookie cutter.

13 Stormwater requirements. As I
14 mentioned, Century Engineers is performing our
15 CCR and stormwater reviews for us. And so, we
16 have stormwater Performance Specs developed,
17 as well as in Appendix D, there are documents
18 that need to be filled out for each location.

19 As a general rule, we looked at
20 locations where we are going to have a small
21 footprint so we can use what we have, the
22 agreement that we have with DNREC, which is to
23 use a standard plan. Standard plan is just
24 your ENS Sheet with your construction sequence



1 included. And it actually outlines in the
2 Performance Specs all that is included in that
3 plan. But in general, it's just the ENS Sheet
4 that is included in our normal contract
5 documents that get advertised.

6 The limits for that is, as long
7 as we have less than 5,000 square feet of
8 additional impervious, so we're not adding
9 lanes or anything like that, as well as under
10 one acre of disturbed area. And the disturbed
11 area is wherever you're excavating and you get
12 to -- or you're disturbing soil, essentially.

13 So, if you mill pavement, that
14 doesn't count. As long as there is still a
15 basic pavement underneath. It is only when
16 you actually touch the soil.

17 So, as long as we stay under
18 those two thresholds, a standard plan would be
19 the only thing that is needed, which you would
20 have to do an ENS sheet anyway as part of the
21 process. So, nothing above and beyond would
22 be needed.

23 One thing to note, because it's
24 design build, normally for an ENS Sheet, we'll



1 put together a footprint that kind of allows
2 for flexibility and the design-build team for
3 the design bid build contractor.

4 In the design-build situation,
5 we want to see, as part of the ENS Sheet, what
6 you're actually going to be using. So, your
7 stockpile area, where it's going to be, if
8 you're going to use sheet pile, instead of
9 sandbags for your stream diversion. Where
10 you're going to put your sump pits or watering
11 bags, that sort of thing.

12 I mean, every one of you guys
13 knows, that once you get into construction,
14 you have to make a change, then there is
15 additional time that is required. If we get
16 it done through the design process, then it
17 will certainly streamline the construction
18 time.

19 There is a section on Public
20 Involvement. We will have a project website
21 up within the next couple of weeks. And on
22 that website we'll have a location for -- a
23 site for -- a page for each location.

24 We'll want some general ideas



1 for schedule from the design-build team, once
2 we get the design-build team under contract.

3 Obviously, things are subject to
4 change, but we want to be able to have that
5 information out there for any of the public
6 who is interested.

7 For each location, we will have
8 to do a virtual workshop. That is just an
9 online workshop where we include certain
10 information and give a 30-day comment period.

11 We also send out notifications
12 to potentially impacted residents. All of
13 that is outlined in the Performance Specs.

14 We also will have a certain
15 understanding that the design-build team will
16 have to be available to talk with legislators
17 and citizens if any major concerns come up
18 through the process.

19 I'm sure many of you have
20 experienced that on projects before. And
21 then, again, just reiterate early outreach to
22 residents and other groups. It's always
23 beneficial for any of these projects.

24 The last big item I have, I'm



1 sorry I'm talking so long, but there is like
2 1,400 pages in this document. So, I condensed
3 it to 35 minutes.

4 Additional design information
5 in, I think it's Part 2 -- Part 2 alone is
6 over 1,100 pages. That's before we add in the
7 additional information, Appendix G and H.

8 But I want to highlight Payment
9 Design Information in Appendix C. That just
10 gives you what the structural number is for
11 the payment that has to go back.

12 We included initial borings and
13 testing at all of the locations. And that is
14 in Appendix E. It doesn't mean that that's
15 all the information you need. But we want to
16 help minimize the risk that you have as you
17 put together your bids.

18 And inspection reports may
19 include inspection reports for all of the
20 bridges, at least the most recent reports.
21 Obviously, they are getting inspected on a
22 two-year cycle. We will have to update those
23 reports throughout the project. At least we
24 want to give you some idea.



1 Just note, ignore the
2 sufficiency rating because you're probably
3 going to see some really very high numbers and
4 wonder why we are replacing these pristine
5 bridges.

6 Metal pipes, like I said in the
7 beginning, we treat them using NBIS Standards.
8 However, not everything fits like a glove.
9 So, the sufficiency rating formula doesn't
10 quite work out as well with metal pipes. It's
11 not until it starts to fall into the fair and
12 poor category does the sufficiency rating
13 actually start to drop.

14 So, forget that number. Just
15 look at the pictures. Look at the quantities
16 of what part of the pipe is in poor condition
17 and use that information as you need.

18 And then just to kind of wrap
19 up. Compile the addenda items. So, I had
20 mentioned that there is a little bit of
21 additional information that we have to add in
22 Appendix F under utilities. There are a
23 couple of things that went missing, as well as
24 Appendix G and H, which were right-of-way and



1 environmental. We'll get those up this week.

2 We are going to add, at
3 LaTonya's request, a special provision for --
4 I'm going to say this wrong -- anionic
5 polyacrylamide blocks, PAM blocks. Basically,
6 it is another tool to use for ENS. They're
7 available at most suppliers. Just another
8 option for you for your ENS control. You
9 don't have to stick with the standard control.

10 The transcript of this meeting
11 and then as well as any additional
12 clarification that come out of any questions
13 that you guys have today, and questions after
14 this meeting would have to go back through the
15 E-mail as Bob mentioned at the beginning.

16 All right. I think I am done
17 talking.

18 Mike, did you have anything?

19 MR. ANGELO: I think you got it
20 covered.

21 MR. KOVACS: Everybody that is
22 here, aside from DelDOT employees, signed in.
23 Is that correct? We're good. Thank you.

24 MR. HASTINGS: All right. So,



1 with that, I will open it up to any questions
2 that you have.

3 MR. MEITZLER: Alex Meitzler
4 with AMT.

5 For the purposes of bidding, is
6 it intended that the pipes be placed in kind
7 as far as the opening? Or do you anticipate
8 for the bid purpose to do some hydraulic
9 analysis if they're undersized? What is your
10 intention?

11 MR. HASTINGS: We did kind of an
12 initial screening in order to get down to our
13 31 locations where we think all of the
14 locations can be replaced with pipes of some
15 size.

16 We think that you could probably
17 do a preliminary hydraulic analysis pretty
18 quickly with some of the tools that are
19 outlined in the RFP just to get a general idea
20 of what sizes you will need at these
21 locations.

22 But I wouldn't necessarily
23 assume that it would be in kind. There's
24 probably going to be some difference in size.



1 It is metal pipe. You get a
2 benefit of a smoother pipe when you go with
3 concrete or a liner. But then, we also have
4 different rainfall numbers than we did when
5 those pipes were put in.

6 We have found in some cases in
7 Sussex County that the existing pipes were
8 oversized and found in some cases they were
9 undersized.

10 A relatively quick analysis
11 could be done just to get a ballpark for a
12 project like this.

13 MR. VENDETTI: Jason Vendetti
14 with A.D. Marble.

15 From the environmental
16 perspective, I believe I read in the RFP that
17 the Department would do all of the wetland
18 delineations, would handle Section 4F, Section
19 6F coordination, all that documentation. We
20 don't need to worry about any of that?

21 MS. SMITH: That's correct.

22 MR. VENDETTI: The consultant
23 would be responsible for any threatened
24 endangered species surveys that may be



1 required. There shouldn't be any?

2 MS. SMITH: There shouldn't be
3 any. I think we pre-screened a lot of them.
4 There shouldn't be any. But the letters will
5 be drafted, reviewed by us, and then that's
6 the part that we need to clarify.

7 MR. VENDETTI: Basically, the
8 checklist verification. Changes on your CAT
9 EX I already have and then the permitting side
10 of things.

11 MS. SMITH: Yes.

12 MR. ERONY: Peter Erony of
13 Mumford and Miller.

14 Could you explain, Jason, what
15 differences, if any, you're going to handle
16 with inspection or QAQC? Is the lab going to
17 play their traditional role, or is it going to
18 be more on the build team?

19 MR. HASTINGS: So, we included
20 information in the RFP about the QAQC. And
21 part of it is that the design-build team is
22 supplying the day-to-day construction
23 oversight for doing certain testing.

24 I think our lab is doing QA



1 testing, but we do have certain requirements
2 for what the design-build team is to perform.

3 It should be outlined in the
4 QAQC section. I think it is in Part 2, one of
5 the later sections, 110, 111, 108, somewhere
6 in that area. And it should be outlined in
7 there.

8 MR. ERONY: How about
9 inspections? Are you going to have a full
10 time --

11 MR. HASTINGS: Century Engineer
12 is going to do a QA inspection as part of
13 their CCR inspection. When they come out to
14 look at CCR, they are going to make sure the
15 design-build team's QC inspector has been
16 doing the IDR's and that sort of thing. That
17 is also outlined in, basically, the same
18 section, the quality control section.

19 MR. ERONY: Thank you.

20 MR. COSLER: Jason Cosler.

21 Is there a fee that speaks at
22 all how the locations are to be packaged,
23 maximum number of pipes per submittal package
24 and the time frame per package, obviously?



1 One package of 30, or 30 packages of one,
2 probably not what you're looking for. Does it
3 speak to that and how that fits into the
4 permitting?

5 MR. HASTINGS: We call each
6 location a site. So, each one is separate.
7 Now, I know there are a few that are close by,
8 close to each other.

9 But in terms of submittals, each
10 location will get each submittal. And so,
11 when I talked about the number of submittals
12 and the review time frames, that's all
13 assuming that it's one submittal per site.

14 MR. COSLER: So, in terms of
15 standard planning criteria, you're looking at
16 that per site?

17 MR. HASTINGS: Yes.

18 MR. HERB: Brad Herb with JMT.

19 You mentioned some of the
20 existing data provided in the RFP.

21 Does DelDOT plan to provide
22 as-built plans in each of its reports,
23 right-of-way plans?

24 MR. HASTINGS: So, we do not



1 have any H&H reports from the existing
2 structures. We have our archived plans of
3 some locations.

4 Most of those pipes, when they
5 were replaced, were done by maintenance. So,
6 they were not really contract documents. They
7 were archived plans. So, we don't have a lot
8 of the archived information from what is
9 actually there.

10 We have old plans that could at
11 least give you some idea on right-of-way and
12 baseline and that sort of thing. Maybe even
13 whether or not where a timber abutment might
14 be. We can provide that as well. But we
15 don't have archived plans for each location.

16 Thank you.

17 MR. DAVIS: Michael Davis.
18 Diamond Materials.

19 You had mentioned about the
20 timber abutments and we are to have a
21 hazardous material consideration.

22 Is that supposed to be all
23 inclusive in the pricing of this RFQ, or are
24 we dealing on a case-by-case basis as it's



1 discovered since it is unknown?

2 MR. HASTINGS: We included the
3 special provision which outlines the plan for
4 what happens in the event that you come across
5 that.

6 It outlines what DelDOT's
7 responsibilities are, what the contractor
8 responsibilities are, what kind of the costs
9 -- risk and cost benefit to the design-build
10 team is for those situations.

11 Because you don't have to
12 dispose of it, there's a benefit to you,
13 whereas, if it's not there, obviously, you
14 don't have to worry about it.

15 If there is a creosote abutment
16 there, all you have to do is stockpile it, and
17 then our consultant comes in and takes it. We
18 pay our consultant directly.

19 MR. DAVIS: So, no additional
20 compensation to the contractor regardless of
21 how many times it occurs?

22 MR. HASTINGS: Right.

23 MR. DAVIS: You said it is about
24 25 percent of the location?



1 MR. HASTINGS: General. That's
2 what we've seen. 20 to 25 percent of the
3 locations. Once we have some additional
4 archived plan information, you may be able to
5 rule out some of the locations specifically,
6 too.

7 MS. BARNHART: Natalie Barnhart.
8 RK&K.

9 Jason, you mentioned the survey
10 spec where the team has to service the top of
11 the pipe and then give it to Ken Dunn.

12 Is that expected to happen prior
13 to submitting a bid?

14 MR. HASTINGS: No.

15 MS. BARNHART: But that could
16 change what you have to do out there?

17 MR. HASTINGS: Not
18 significantly. It would be a matter of maybe
19 a pipe needs to be lower, or maybe you need to
20 have the left pipe lower than the right pipe.
21 Some locations you may not need a low flow
22 channel. Some maybe you would. It would be
23 very minimal.

24 MS. BARNHART: Would that



1 analysis, even if it's done afterward, include
2 what type of bedding or stream restoration?

3 That is part of that review. Correct?

4 MR. HASTINGS: One thing that I
5 think is missing is the channel bed fill spec.

6 So, for the most part, we will
7 stick with that spec. Sussex gets a certain
8 gradation. Kent gets a certain one. And New
9 Castle County gets a certain one.

10 There may be cases -- it's very
11 rare. It's not very common we have to deviate
12 from that spec. How many -- how often would
13 you say -- maybe -- less than ten percent. It
14 is not like it would go from channel bed fill
15 to huge rock. It would be a minor gradation.

16 MS. SMITH: I know Sussex County
17 is light grade. Default is light gradation.
18 Kent I think is medium, but sometimes light.

19 MR. MEITZLER: Alex Meitzler
20 with AMT. Request for addendum.

21 Can you clarify Special
22 Provision 108 C, design manager, roadway
23 manager? Can you clarify what you're looking
24 for? And similarly, Form 2P, those two kind



1 of go together.

2 MR. HASTINGS: Okay.

3 MR. MEITZLER: Alex Meitzler
4 with AMT again. Just one more quick question.

5 Is there an inspection report
6 for Structure 3-914 A?

7 MR. HASTINGS: Thank you for
8 bringing that up.

9 So, one location 3-914 A. It is
10 a five-foot diameter pipe. It technically
11 does not meet our requirements to be a bridge.
12 So, it has actually not been inspected as a
13 bridge. We found it on our scoping trip,
14 actually.

15 And so, we wanted to include it
16 since it is in proximity to 913 and 914.

17 So, it doesn't have inspection
18 reports. It actually doesn't have soil
19 borings either. It's a small pipe. It's in
20 similar condition to 913 and 914.

21 MR. BAKER: Chris Baker from
22 George and Lynch.

23 So, there's no short list. I
24 will also take it there is no stipend?



1 MR. HASTINGS: Correct.

2 MR. BAKER: Second question.

3 Is there any incentive or
4 disincentive for ENS reports? CCR reports?

5 MR. HASTINGS: We are not
6 including that here.

7 MR. BAKER: Thank you.

8 MR. HERB: Brad Herb of JMT.

9 The RFP refers to the Form F,
10 but wasn't included in the original relief.
11 Could you provide that, please?

12 MR. HASTINGS: All right.
13 Making sure.

14 MR. MEITZLER: Alex Meitzler
15 with AMT again. Similar vein.

16 Mark "Piasso" states questions
17 are to utilize Forms CF. That wasn't included
18 either. I know that the last time we just
19 E-mailed questions to dot-ask.

20 Do we continue that same
21 practice?

22 MR. HASTINGS: Yes. Use the
23 website.

24 Where is that form referenced?



1 Do you have it with you?

2 MR. MEITZLER: Give me a second.
3 I'll find it.

4 MR. HASTINGS: I can search for
5 it.

6 MR. MEITZLER: Section 2.2.1 in
7 Instructions to Proposer.

8 MR. HASTINGS: Thank you. We
9 will get that clarified.

10 MR. HYDE: Carter Hyde with
11 Rossi Transportation Group.

12 Just a quick question and
13 clarification. Part 3, Design Requirements,
14 Section 3.0, it's referring to -- it says that
15 the hydraulic analysis should be done in
16 accordance with using HY8. And then the next
17 sentence says, Shall perform a hydraulic
18 design at each site using FHWA Program.

19 I'm not really sure what the
20 intent is there. There are two different
21 sentences stating kind of two different
22 requirements. One says analysis. One says
23 design.

24 MR. HASTINGS: Right. So, I'll



1 look into it and clarify.

2 You have to do an analysis to do
3 the design.

4 MR. HYDE: Right.

5 MR. KOVACS: Sir, can you send
6 that question to our dot-ask, please?

7 Thank you.

8 MR. HORSEY: Philip Horsey. A
9 follow-up to Natalie.

10 The feedback from Ken, would
11 that be -- we assume that would be coming from
12 that 17-day feedback in the comments that we
13 get back from the preliminary. Is that
14 information provided?

15 MR. HASTINGS: If it's just
16 providing the elevation, that could be outside
17 of a submittal. They've done the StreamStats
18 for probably about two-thirds of the
19 locations.

20 So, they just need the elevation
21 in order to be able to turn the information
22 around. So, it could potentially --

23 MR. HORSEY: Where it fits in
24 the schedule.



1 MR. HASTINGS: If you just send
2 in the elevation for survey, we can get that
3 turned around outside of any kind of
4 submittal.

5 If you give us 31 at the same
6 time, maybe it would take a little bit longer.
7 It could be out before or after -- it needs to
8 be before the preliminary submittal or with
9 the preliminary submittal, either one.

10 MR. HORSEY: Under the Public
11 Outreach Performance Spec under 2.21, it says,
12 Design builder shall prepare all mailing list.
13 The lists will be submitted to the Department
14 for approval and the design builder is
15 responsible for mailing all of that out.

16 I guess what are you envisioning
17 as the mailing list? How wide of a reach?

18 MR. HASTINGS: We can get
19 clarification on that.

20 Most of them are going to be
21 very small, a very small radius. Maybe the
22 houses on the road. Some of the bigger ones,
23 probably, some of the ones in New Castle
24 County might be including larger areas.



1 So, let me get a little more
2 clarification on that. We can probably add in
3 some kind of guidance in the RFP for that.

4 MR. KOVACS: Sir, can you send
5 that question to our dot-ask?

6 Any questions that we are not
7 sure on, and that's going to be my standard at
8 this point, since we got four or five we are
9 going to put in our addendum that I send out,
10 just to keep it condensed as possible. I'm
11 sure there will be multiple addendums on this
12 project. I'm just trying to streamline it as
13 best I can.

14 MR. HORSEY: The right-of-way, I
15 think it's pretty prescribed in the
16 Performance Specs the right-of-way, of those
17 that we're being required to use, when would
18 those be known?

19 MR. HASTINGS: We'll include
20 that as part of the addendum. It is probably
21 in the stuff that is missing from the
22 appendix. So, we got it in there.

23 MR. KOVACS: Okay.

24 MR. BAKER: Chris Baker again.



1 George and Lynch.

2 I assume there is an engineer's
3 estimate?

4 MR. HASTINGS: Yes.

5 MR. BAKER: It would not be
6 shared prior to the proposal?

7 MR. HASTINGS: Correct.

8 MR. BAKER: Is there a
9 percentage -- in other words, if all of the
10 proposals come in over the estimate, at what
11 point would the project not be awarded?

12 MR. HASTINGS: I don't know that
13 we have a hard and fast number. I'm not sure.

14 MR. BAKER: Maybe we want to ask
15 that through the dot-ask. Would we be able to
16 get an answer between now and the proposal
17 date?

18 MR. KOVACS: I really don't know
19 if we can give an answer. It will be
20 reviewed.

21 MR. BAKER: There could be a lot
22 of engineering firms that could be spending
23 significant monies toward this if it did not
24 get awarded.



1 MR. KOVACS: I guess it would be
2 like any other project in that there is an
3 estimate -- bid estimate.

4 It will be reviewed, obviously.
5 The Department will make that determination
6 whether we can do that.

7 MR. HASTINGS: We don't have a
8 hard and fast rule. These are needs. We need
9 to replace these pipes.

10 But at the same time, this is
11 the first time trying this contract method
12 out. So, we feel pretty good about the
13 estimate we put together. We made certain
14 assumptions based on normal estimating rules
15 that we use.

16 MR. HERB: Brad Herb of JMT.
17 So, if the bids are
18 significantly over your estimate, would you
19 just remove sites to bring it down within your
20 estimate without throwing it out?

21 MR. HASTINGS: It is a
22 possibility. We'd have to figure out where
23 the issues were. Maybe it's a couple -- or a
24 few locations that are driving the cost. If



1 it is high across the board, maybe it is
2 something we are not doing or we are not
3 seeing right.

4 From our perspective, we pick
5 locations that we thought were pretty
6 straightforward. There was minimal risk to
7 design-build team.

8 The benefit to us, obviously, is
9 reduction in workload on our resources because
10 a lot of the work is going to our design-build
11 team.

12 We are not sitting in your seat.
13 So, if you guys see something differently, I
14 guess we will find out in two months.

15 MR. HORSEY: Philip Horsey with
16 Pennoni.

17 Is the Department requiring us
18 to use certain right-of-way agents, and it's
19 prescribed in there, taking that chunk maybe
20 out of it? Have you solicited bids on the
21 cost? Is that included in your estimate the
22 cost of the right-of-way associated that
23 you're requiring the team to use?

24 MR. HASTINGS: So, when we



1 assumed, or when we put together our cost
2 estimate, we assumed a certain amount of money
3 for our PE, certain amount of money for any
4 coordination that was included, which would be
5 environmental and right-of-way and all of
6 that, not the actual purchase of the
7 right-of-way. That is a separate dollar value
8 outside of the bid cost, as well as
9 construction costs, construction techniques
10 and inspection.

11 So, the estimate that we put
12 together we thought included all of that.

13 Obviously, I can't remember
14 there ever being a bid that came in right at
15 the engineer's estimate. There will be some
16 kind of discrepancy there. We will deal with
17 that discrepancy when it comes.

18 But I feel pretty confident in
19 the amount of money we set aside for the
20 project. The benefit that you guys will
21 provide by streamlining the process and
22 working together between an engineering
23 consultant and a contractor. I mean, I think
24 we will be close.



1 MR. KOVACS: Does anybody have
2 any other questions?

3 If not, then, like I mentioned
4 earlier, I'm sure you'll think of some
5 questions when you leave, just send them to
6 our dot-ask E-mail. We will get those
7 answered as quick as possible and get them
8 posted for you.

9 Everybody signed in. Right?
10 We're all good. No other questions.

11 This meeting is adjourned.
12 Thank you all very much for coming.

13 (Pre-proposal meeting was
14 concluded at, approximately, 11:00 a.m.)

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